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| Project Overview:                | IB Operations Pty Ltd ( <b>IB Operations</b> ), as agent for the joint venture between FMG Magnetite Pty Ltd and Formosa Steel IB Pty Ltd, is developing a new magnetite mine and associated infrastructure at its Iron Bridge site ( <b>Iron Bridge Magnetite Project</b> ).   |
|                                  | The Iron Bridge site comprises the North Star, Eastern Limb, Glacier Valley and West Star magnetite iron ore deposits located in the Pilbara region of Western Australia.   |
|                                  | The Iron Bridge Magnetite Project will include the execution of a process plant, non-process infrastructure, a slurry and return water pipelines, a raw water pipeline and port infrastructure to support 22 wmtpa production.  |
|                                  | Delivery of first ore is expected in the first half of calendar year 2022.  |
| Package Title:                   | Shay Gap Pump Station   |
| Reference:                       | 662NSC3022  |
| Package Description:             | At the time of publishing this invitation to register an interest, the Works include the following:   |
|                                  | <ul> <li>Construction of an above ground raw water centrifugal pump station (2 duty, 1 standby). Design flow rate of 20GL/annum.</li> <li>Supply, which includes:         <ul> <li>Piping, structural and SMP materials;</li> <li>E&amp;I supply - of LV cables, control cabling, LV electrical power and control conduits, HV and LV termination equipment, earth cables, bonds, earth stakes, cable trays and supports, workshop GPOs, JBs, conduits and cables, workshop area lighting, lighting poles and earth rods;</li> <li>Civil materials – HV, LV temporary and permanent pavement fill, bedding sand, concrete and reinforcement, precast foundations, fencing and gates; and</li> <li>Fabrication works: structural and piping fabrication (pig launcher and receiver), surface treatments and linings</li> </ul> </li> <li>Installation, testing and commissioning of Shay Gap Pump Station and associated facilities, which includes:         <ul> <li>Civil and earthworks activities;</li> <li>Structural, mechanical and piping activities; and</li> <li>Electrical and instrumentation activities.</li> </ul> </li> </ul> |
|                                  | Works to be completed to the applicable Australian Standards.   |
|                                  | The Iron Bridge Magnetite Project, including this package <b>662NSC3022 Shay Gap</b><br><b>Pump Station</b> is subject to internal approvals. The procurement process or scope,<br>may change at the IB Operations' election, including to accommodate project<br>budget and time requirements.   |
| Expression of Interest<br>(EOI): | IB Operations invites expressions of interest (EOI) from capable and experienced contractors and suppliers, who are safety focused and price competitive for this package 662NSC3022 Shay Gap Pump Station.   |
|                                  | Interested parties must register an EOI on the ironbridge.icn.org.au  |



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|                          | EOI Registrants are required to provide the following information as part of its EOI:  |
|                          | a. an ICN Gateway company profile, current in all material respects; and   |
|                          | b. completed Preliminary Prequalification Information.   |
|                          | IB Operations will use the EOIs to improve its understanding of market capability and interest. Suitable EOI Registrants may be invited to submit a tender for this <b>662NSC3022 Shay Gap Pump Station</b> .  |
| EOI Closing Date:        | 2 April 2021   |
| Target Award Date:       | At the time of publishing this invitation to register an EOI, the target date for award is June 2021.  |
| Project Contact Officer: | All communications in connection with this invitation to register an EOI for this package <b>662NSC3022 Shay Gap Pump Station</b> , including clarification regarding this package <b>662NSC3022 Shay Gap Pump Station</b> or request for technical support in connection with the EOI or ICN Gateway, must be submitted to:   |
|                          | Andie Pfaff, ICN Coordinator   |
|                          | Industry Capability Network of Western Australia   |
|                          | T: (08) 9365 7735  |
|                          | E: andie.pfaff@icnwa.org.au  |
| Project URL's:           | Details of additional Iron Bridge Magnetite Project opportunities will be published<br>on the ICN Gateway at <b>ironbridge.icn.org.au</b>  |
| Disclaimer:              | The information contained in this invitation to register an EOI is indicative only and subject to change at IB Operations' discretion. It is intended to provide a brief outline of the relevant Works which may be required on the Iron Bridge Magnetite Project and should be read in conjunction with the Iron Bridge Magnetite Project Description on the ICN Gateway. |